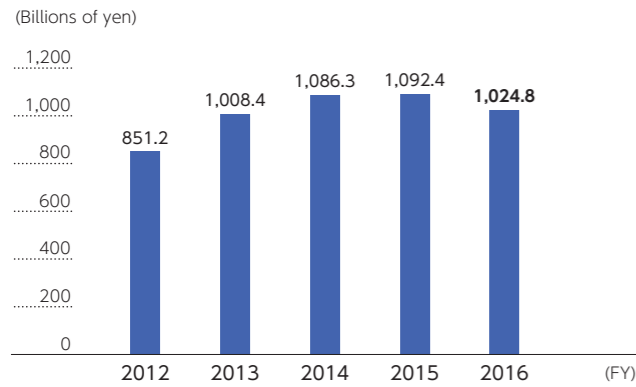


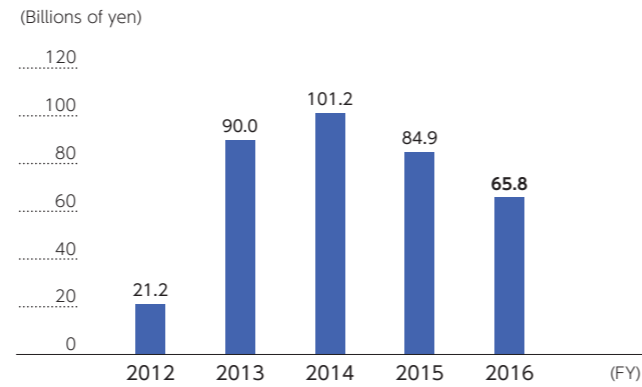
Financial and Non-Financial Highlights

Net Sales & Revenue



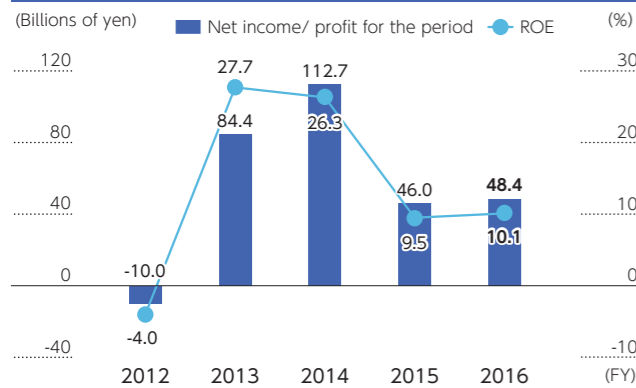
Revenue has steadily grown since FY2013. In addition to benefiting from a weaker yen, revenue increased chiefly due to growth in sales of printers and projectors for business and emerging markets. In FY2016 revenue dipped in response to a climb in the value of the yen, but revenue actually increased year on year, excluding currency effects.

Operating Income & Business Profit



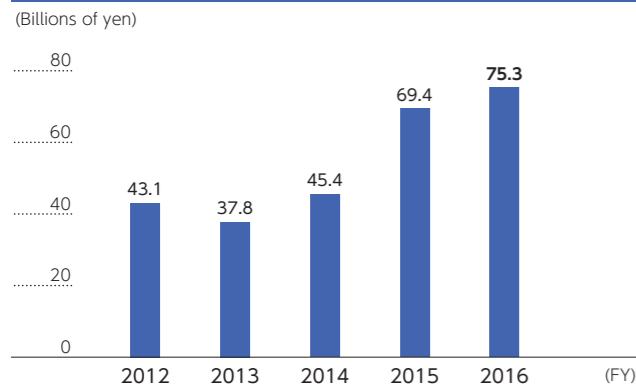
Sales of printers and projectors have been solid since restructuring in FY2013, and profit dramatically improved, in part due to the effects of yen depreciation. In FY2015 and FY2016 profit decreased as the yen rose. Excluding currency effects, however, profit actually increased.

Net Income/ Profit for the Period¹ & ROE



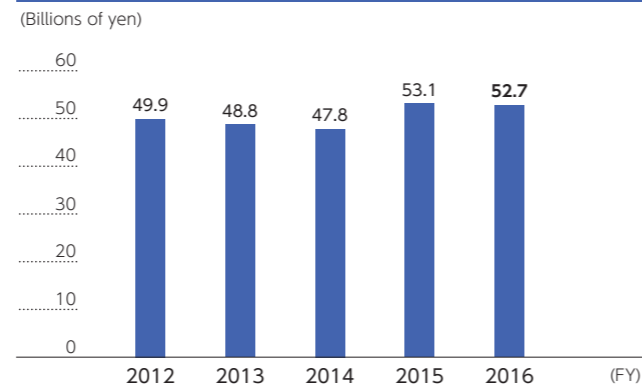
Earnings jumped in FY2013 and FY2014. This was due in part to our growth strategies but mainly to one-time factors, such as the recording of deferred tax assets and profit resulting from a revision to the company's defined-benefit plan. Since FY2015, ROE has hovered around 10% and is steadily moving toward the FY2025 target of 15%.

Capital Expenditures



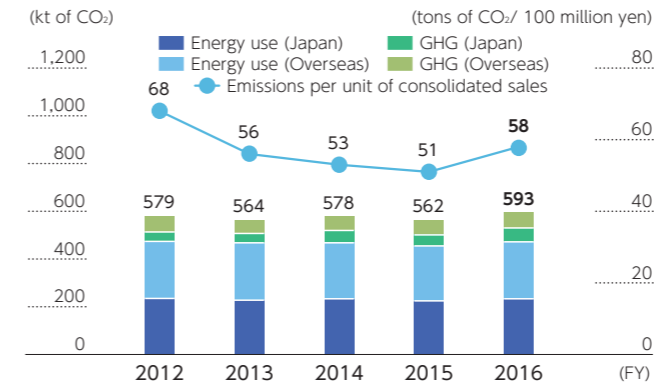
Epson spent aggressively on capital equipment for additional production capacity and for new printer and projector products to reinforce the foundation for long-term growth.

Research and Development Costs



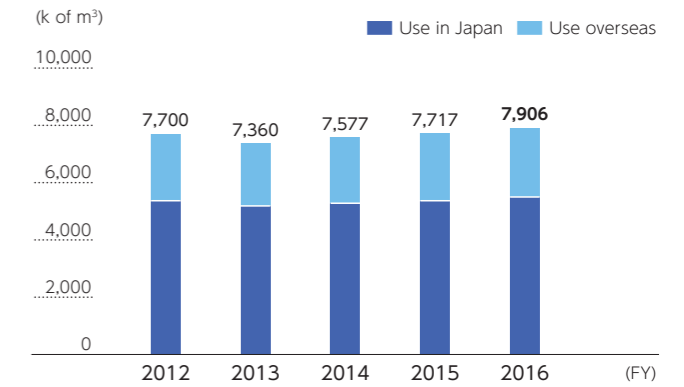
We continue to develop the next-generation products and core devices that will help drive future growth, such as printheads and microdisplays.

Greenhouse Gas (GHG) Emissions²



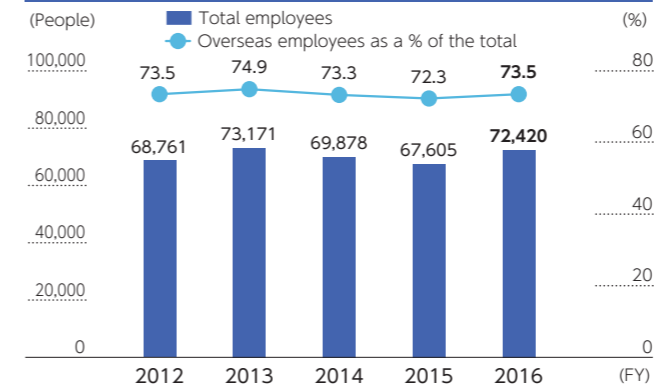
We are working to reduce CO₂ emissions by conserving energy and to reduce emissions of other GHG through other environmental measures. GHG emissions increased in FY2016 mainly due to increased device production.

Water Use



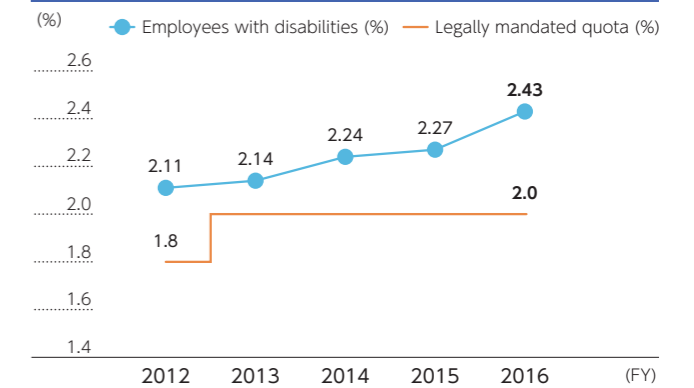
We are using precious water resources efficiently by, for example, installing water-saving equipment and recycling used water. Water use rose slightly in FY2016 due to an increase in device production.

Total Employees & Overseas Employees as a % of the Total



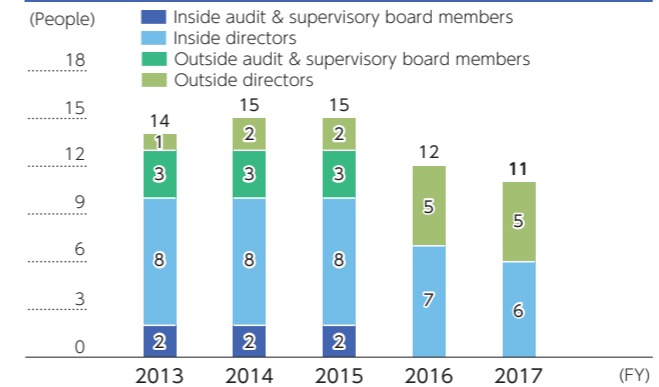
Epson's production, sales, and service sites span the globe. In FY2016, the number of overseas employees increased due to new factory startup.

Employees with Disabilities in the Epson Group in Japan³



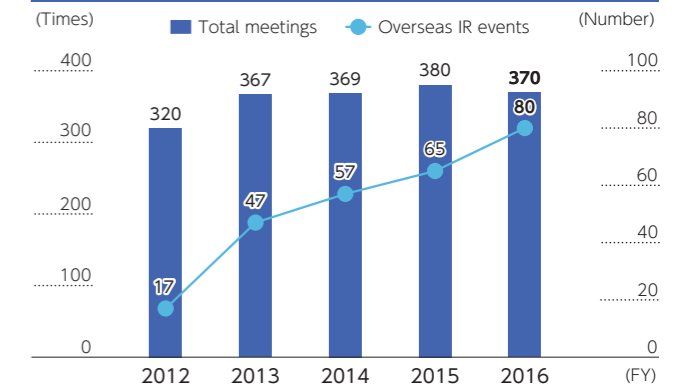
We proactively hire persons with disabilities and try to expand opportunities for them to capitalize on their abilities as part of our diversity policy. Persons with disabilities have thus consistently accounted for a larger percentage of Epson's workforce in Japan than is legally mandated.

Outside Officers as a % of Total Officers⁴



Epson increased the number of outside officers in FY2014. In FY2016 Epson further strengthened its corporate governance, most notably by transitioning to a company with an audit and supervisory committee and by increasing the ratio of outside directors to inside directors on the board.

Analyst and Investor Meetings & Overseas IR Events



Epson's management team and IR team meet and talk with analysts, institutional investors, and individual investors more than 300 times a year to deepen mutual understanding and build long-term relationships. Epson has stepped up its IR activities overseas since FY2013.

¹ Net income: J-GAAP Profit for the period: IFRS

² Combined total Scope 1 (direct emissions from the use of fuels, etc.) and Scope 2 (indirect emissions from purchased energy, etc.) emissions.

³ The figures for each year are as of June 1 of the year in question.

⁴ The number of officers as of the end of June of each year.